# Dermapharm Holding SE

Dermapharm Group

# **Equity Story**

September 2025

## **AGENDA**

- 1. At a glance
- 2. Segment Branded pharmaceuticals
- 3. Segment Other healthcare products
- 4. Segment Parallel import business
- 5. Selected M&A transactions
- 6. Financials
- 7. Outlook
- 8. Financial calendar

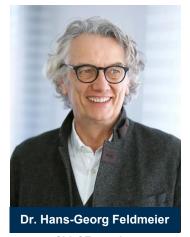




# Dermapharm Group

# The Management Team





Chief Executive Officer

>20 years company affiliation







Chief Marketing Officer

as of 1 Sep 2022







Chief Financial Officer
Chief Compliance Officer

as of 1 Nov 2022

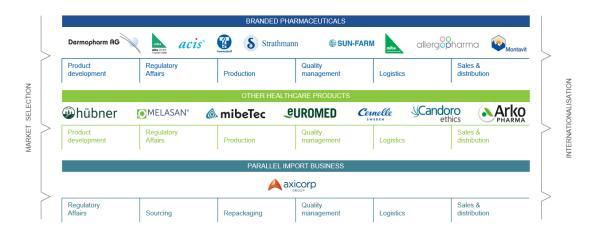


# Dermapharm at a glance

### Pharmaceutical excellence "Made in Europe"...

Dermapharm

... based on an integrated business model ...



- Rapidly growing manufacturer of branded pharmaceuticals
- Focus on selected markets in Europe with an increasing international footprint
- Flexible pharmaceutical manufacturing and distribution capabilities
- Highly efficient in-house R&D process
- >390 APIs¹ (active pharmaceutical ingredients) and
   >1,300² MA (marketing authorisations) branded pharmaceuticals in Germany and abroad
- Leading producer of other healthcare products
- Seventh-largest parallel import business in Germany based on revenue
- Continuous business optimisation and growth by successful M&A
- Worldwide Ø 3,551<sup>3</sup> employees

<sup>1</sup> As of 30 Jun 2025 | Separate marketing authorisations may be granted for one active pharmaceutical ingredient, based on different galenic forms and authorisations in different European countries 2 As of 30 Jun 2025.

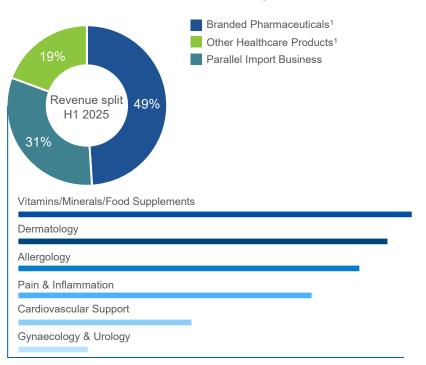
<sup>3 1</sup> average number of employees in H1 2025.

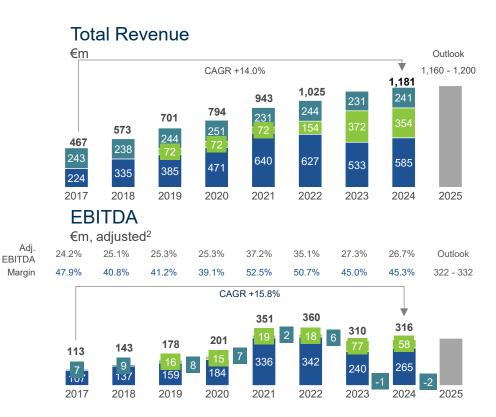
# Dermapharm at a glance

# Highly attractive and profitable product portfolio

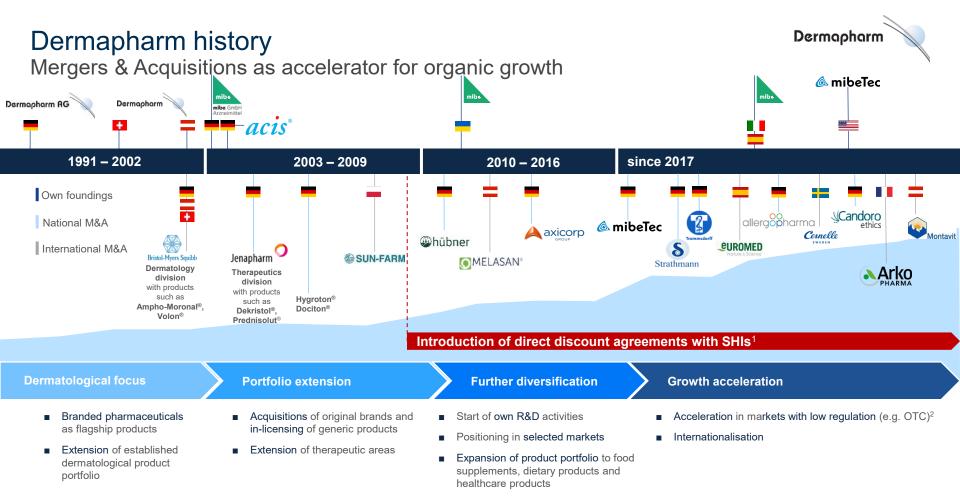


#### ... with focus on selected therapeutic areas





<sup>1</sup> Until 2022 Branded pharmaceuticals and other healthcare products, Herbal extracts, Parallel import business, from 2023 onwards Branded pharmaceuticals, Other healthcare products, parallel import business 2 EBITDA Margin adjusted for non-recurring costs.



# Dermophorm Dermapharm with increasing international footprint with 3.5511 employees worldwide **Candoro** ethics allergopharma Cernelle axicorp 📤 mibeTec mibe mibe GmbH Arzneimittel SUN-FARM **EUROMED** 📤 mibeTec Montavit Dermophorm MELASAN\* hübner HASAN Arko Dermapharm Equity Story 2025 1 average number of employees in H1 2025. 2 30%.

# Credible growth strategy based on three pillars





#### In-house development

- Own development of new products based on a pipeline of ~60¹ ongoing development projects
- Five development centers specialised in different product groups
- In-house key development and authorisation processes including designing and funding of clinical trials
- Focus on...
  - ... expanding portfolio of branded pharmaceuticals
  - ... further developing allergy therapy product range
  - ... developing science-based food supplements and phyto extracts



#### Internationalisation

- Well established subsidiaries in Austria, Switzerland, Croatia, Poland and Ukraine
- Self-formed subsidiaries in Italy and Spain
- Further expansion to Western- and Southern Europe: market access to France, Spain, Portugal, Italy, Benelux via Arkopharma
- Expansion of distributor networks in North America and Africa
- Expansion of international presence via international distribution of the successful Dermapharm products through own subsidiaries and distribution partners



#### M&A activities

- Non-organic growth based on comprehensive M&A know-how for new authorisations, products and companies
- Since founding of Dermapharm in 1991, product offerings have been continuously developed through successful acquisitions
- Track record in successful integration into the existing business
- Centralisation of branded pharmaceuticals at the main production and logistic hub in Brehna
- Continuous examination of further M&A opportunities



2 Segment Branded pharmaceuticals

# Dermapharm's USP: excellent market positioning



due to stringent focus on selected niche markets

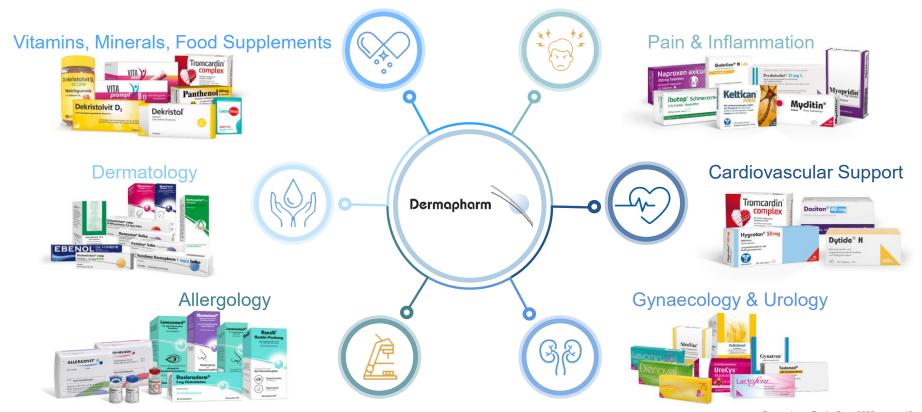
	Originators  NOVARTIS SANOFI SK Classosmithkline	Dermapharm  Dermapharm	Generic companies  SANDOZ A Novartis  STADA	
Portfolio	Patented products (Solitaire)	Branded products  ● ~70% off-patent originator products and preparations without patents¹	Generics	
Markets	<ul> <li>Attractive regulatory environment for originators</li> </ul>	<ul> <li>Dermapharm's selected German markets are protected</li> </ul>	<ul> <li>Challenging regulatory conditions for generics</li> </ul>	
Price pressure	<ul> <li>No price pressure, after first year</li></ul>	<ul> <li>Limited price pressure and</li></ul>	<ul> <li>Significant margin pressure</li></ul>	
	of product launch and thereafter	low priority for	and high priority for	
	price negotiations with SHIs	SHI rebate contract	SHI rebate contracts	
Regulatory barriers	<ul> <li>High regulatory barriers</li></ul>	<ul> <li>High regulatory barriers therefore not</li></ul>	<ul> <li>Low regulatory barriers for</li></ul>	
	to entry, due to	very attractive for new entrants and	new patent-free high volume	
	patent protection	strongly positioned market players	pharmaceuticals	
Development risk	<ul> <li>Only achieved under high</li></ul>	<ul> <li>Low risk development</li></ul>	<ul> <li>Low risk development</li></ul>	
	development risk and	with relatively	with relatively	
	significant investments	high investments	low investments	

<sup>1</sup> Source: ApoFusion Sell-Out, by turnover (ApU PPU), based on German brand portfolio (by value) including original preparations for which patent protection no longer exists and preparations without patents.

# Leading branded pharmaceuticals manufacturer

Dermapharm

in selected therapeutic areas



# Leading branded pharmaceuticals manufacturer

in selected therapeutic areas



Market

Dermapharm H1 2025

# of 97

#### Vitamins, Minerals, Food Supplements







#### Pain & Inflammation

of 94







Dermatology







#### Cardiovascular Support

#1







## Allergology

#3





# Gynaecology & Urology

#7 of 75





# Leading positions in attractive markets

protected by significant barriers to entry



#### High quality products with well-known brands

■ Made ■ in ■ Germany







Regulatory and R&D expertise

#### Regulatory requirements and R&D expertise

- Extensive expertise in regulatory approval processes
- Development of branded pharmaceuticals in state-of-the-art facilities

Quick response time to new market trends

Fast time-to-market

- Decades-long customer relations based on strong and dedicated sales force
- Coverage and experience in all relevant distribution channels













Long-standing

relationship



Doctore

Pharmacia

SHI firms

Hospitals

Health stores

Wholesalers

Long-standing relationships

Niche markets

- Flexible and dedicated setup to cater to niche markets
- Selected markets with often only 1-2 market participants
- Markets often not attractive for larger players due to comparably higher product development requirements and costs

Niche markets

# Highly effective sales organisation and strategy



securing customer access and highest number of prescriptions







# ... leading to a top 10 pharmaceutical player by units sold in Germany<sup>1</sup>



<sup>1</sup> Kassenärztliche Bundesvereinigung, ABDA, internal data | All figures refer to Germany as of 30 Jun 2025; Pharmaceutical firms selling over 50,000 units per year in Germany, sell out data IH-Galaxy Apo Fusion insight health - MAT Jun 2025 in tsd. Units.

# Dermapharm follows an integrated R&D philosophy



### with a highly efficient development process

#### Strong internal R&D capabilities...

~370

R&D employees (~10% of all employees)<sup>1</sup>

>390

APIs1

~2%

R&D in % of revenue<sup>2</sup>

>1,300

Marketing authorisations across Europe and Asia<sup>3</sup>



#### Typical process duration<sup>4</sup>

(PHARMACEUTICAL) DEVELOPMENT			CLINICAL STUDY			REGULATORY APPROVAL	
12 – 24 months			6 – 24 months			18 – 24 months	
API sourcing	Formulation	Analytics	Pilot scale	Non interventional	Bioequivalence	Therapeutic equivalence	
Typical cost per development phase €200 – 600 k					€100 – 1,500 k		€ 30 – 50 k per country

<sup>1</sup> as of 30 Jun 2025 excl. axicorp

<sup>2</sup> Own R&D work capitalised as a percentage of revenues from branded pharmaceuticals for the fiscal year ended 31 December 2024

<sup>2</sup> Own Rdu work capitalised as a petion and by principle of principle o

# Pharmaceutical and operational excellence



based on integrated value chain and "one-stop-shop" approach

# Low – medium risk product development

# State-of-the-art, flexible production

Strong quality and regulatory management

ntegrated logistics and service



~95%

Development success rate in Brehna

4 months – 8 years

Time to market



>90%

In-house production<sup>1</sup> at Allergopharma even 100%

>150k units

Produced per day



+008

Marketing authorisations from own R&D

93<sup>2</sup> in 2024

Product launces / renewals



24h/48h

Pharmacies & hospitals/ Wholesalers supply time

in >50

Countries



3 Segment – Other healthcare products

# Other healthcare products

## Expansion by M&A transactions





- Leading manufacturer of herbal food supplements "made in France"
- Focus on phytotherapy, natural health and natural beauty
- #1 market leader for phytotherapy food supplements in France
- Internationalisation in Western and Southern Europe

# **EUROMED**

- A leading producer of herbal extracts and natural active ingredients
- 98% of international revenues
- Export in >50 countries
- mainly for the phytopharma and food supplements market

# Cernelle

- Research, development, manufacturing and distribution of pollen extracts for urology
- Effective treatment of chronic prostatitis and chronic pelvic pain
- Access to the active ingredient of our Strathmann product "Pollstimol"
- Distribution channels in Asia and Europe

# **Candoro** ethics

- Market Leader for dronabinol in Germany and Austria
- Candoro ethics develops, produces and markets natural & synthetic dronabinol (API)
- Application in pain and palliative medicine, oncology and neurology, covering a broad spectrum of chronic and severe diseases

# **Euromed in Spain**

with well-known international B2B business (acquired in 2019)



### **EUROMED Group**





A leading producer of herbal extracts and natural active ingredients mainly for the phyto-pharma and food supplements market

#### Innovation Center & production of phyto-pharma



Mollet del Vallès 🛂

#### Production of food supplements



Murcia 🌋

#### **Drying facility**



Okeechobe, Florida

>50 years of experience

>300 customers

>200 Stock keeping units

98% International sales

>800 tn Extracts sold

in ~50 countries

Synergy effects in the areas of supply of natural active ingredients and product development



Phyto-pharmaceuticals and food supplements

#### AB Cernelle in Sweden



Founder and leader of extracting pollen for medical use (acquired in 2021)

# Development of herbal medicines from high-quality pollen extracts and of the API Cernitin<sup>™</sup>



#### Synergy effects

- Access to the important active ingredient of Strathmann product "Pollstimol"
- Development of further distribution channels in Asia and Europe



- A pharmaceutical company with research, development and manufacture of drugs in urology, with a special focus on benign prostate enlargement and chronic prostatitis
- Cernelle with a long tradition of innovative product development
- Cernelle sells the medicines under the brand names Ceritin<sup>TM</sup>, Cernilton<sup>®</sup>, Cernitol<sup>®</sup> and Cernitol<sup>®</sup>Novum through external distributors in Asia and Europe
- Cernilton® is one of only two medicines approved worldwide for the effective treatment of chronic prostatitis as well as chronic pelvic pain
- In the wake of an increasing ageing population, these therapeutics offer solid growth potential

#### Candoro ethics



### Acquisition of market leader in European cannabinoid-based pharmaceuticals in 2022



- Research, ...
- ... development,
- ... production and
- ... distribution of dronabinol, a natural cannabinoid-based active pharmaceutical ingredient (API)
- Pioneer with > 25 year of expertise in dronabinol in Germany
- Leading market positions also in Austria, Switzerland and Denmark
- Key therapeutic areas: pain and palliative treatment, oncology and neurology, addressing a broad spectrum of chronic and severe illnesses
- Successful relocation of production from Neumarkt and Höchst to Friedrichsdorf
- GMP-compliant production of pharmaceutical quality dronabinol from cannabis flowers made in Germany

#### Expansion into a full-range supplier in the medical cannabis sector



#### Dronabinol

Focus on concentrate due to new court ruling

Target group: doctors & pharmacies



#### Extracts

Product launch of medically relevant extracts in 2025

Target group: doctors



**CBD** 

Niche market, used as anticonvulsant or antiepileptic

Target group: doctors & pharmacies



#### **Flowers**

Product launch to participate in enormous growth market thanks to broad product range

Target group: doctors & pharmacies



4 Segment – Parallel import business

# axicorp – a leading parallel import business in Germany with significant market share



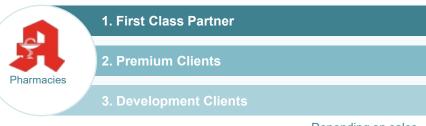
Sales through a unique call center in Germany





>138 tsd. outbound-calls p.a. / ~80% pharmacy coverage

Direct pharmacy business with 3 partner programs ...



Depending on sales

... and additional services

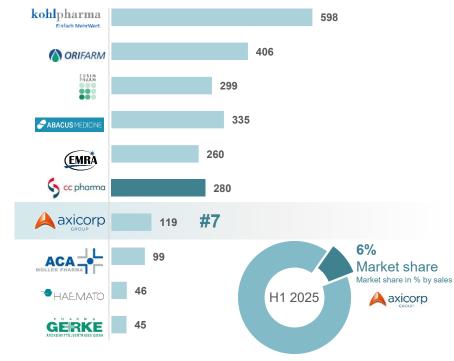
Discounting in payload procedure

Delivery rhythm

Overnight service

Marketing support

# axicorp is one of top-10 parallel import companies in Germany¹ based on sales – gross sales H1 2025 in €m, total market €2.4bn



# Parallel import business – pillar of the German health system Free trade within the European Union, with significant existing price differences



#### Legal requirements in Germany



#### Legal promotion of imports to relieve the German health system:

- Introduction of a price efficiency clause to oblige pharmacies to achieve a savings target of
   2% by selling inexpensive imported products
- Exceptions: products with generic competition as well as biopharmaceuticals and parenteral cytostatics
- A price advantage must be given



Price advantages offer imports with a price difference to the original of at least

15% at a selling price up to €100

€15 at a selling price between €100 - 300

5% with a selling price of above €300

# Integrated business model

### Leverage of axicorp's sales platform for selected OTC products



## Dermapharm

Branded pharmaceuticals and other healthcare products







- Dermapharm sells OTC marketing authorisations to axicorp
- Criteria:
  - High volume
  - Low margin
  - No specific customer advice required







#### Intercompany support

- mibe acting as contract manufacturer for all OTC products offered by axicorp
- Technical support
- Release to market, warehousing, buffer stock



#### Leverage sales

- Strong, broad and low-cost distribution via call center
- Start of licensing and contract manufacturing for axicorp led to significant sales increase of relevant OTC products

#### Direct marketing

 Pricing and rebates offer significant value to pharmacies with stable and long-term sourcing conditions 80% coverage



5 Selected M&A transactions

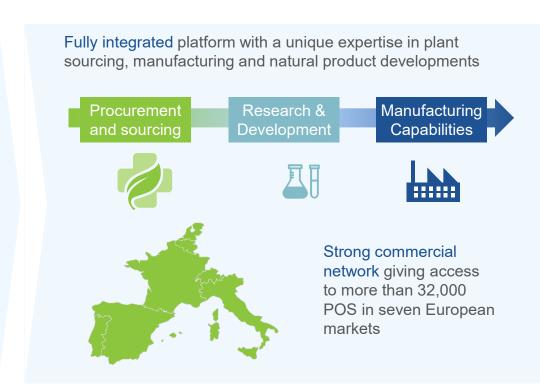
# Arkopharma at a glance – consolidated since Jan 2023

Producer of food supplements in Western / Southern Europe





- Food supplements "made in France"
- headquartered in Carros close to Nice
- Market access to Western-Europe
- ~40 % international sales



# Montavit – consolidated as of July 2023

# A pioneer in catheter gels based in Absam, Austria





Familyowned business with own R&D and manufacturing capabilities for pharmaceuticals and medical devices

Focus on therapeutic areas

- Urology
- Gynecology
- Allergy therapy
- Herbal pharmaceuticals



- production of sterile gels

Pioneer in catheter gels since 1971

>90% market share with "Cathejell" in Austria





Global player in coal tablets production and processing



Represented in >80 countries worldwide via distributors



# Allergopharma – an attractive acquisition in March 2020

Expansion in diagnosis and therapy of allergic diseases





100% share in a leading provider of specific subcutaneous immunotherapy (SCIT) for Type I-Allergies such allergic rhinitis and asthma



#### Diagnosis for tailored treatment of allergies





#### Portfolio of Allergy Immunotherapy (AIT) products







Presence in the EU



Direct presence
Partners

Presence in Asia

Headquarter in Reinbek



# Attractive acquisitions in January 2018



















Manufacturing, marketing and distribution of RX and OTC products



Synergy effects in the areas of production, logistics and field service

#### Portfolio extension

in therapeutic areas:

- Dermatology
- Gynaecology & Urology
- Vitamins / Minerals / Food Supplements

#### Intercompany co-marketing

Duplicate marketing authorisation granted since Feb 2019





#### Own sales force

Med. reps

(A) GPs

R Cardiologists

(R) Neurologists

Orthopaedists

Key Acc.

PHAGRO

Pharm. Reps

**Pharmacies** 

20% coverage

#### New therapeutic area:

+ Pain & inflammation



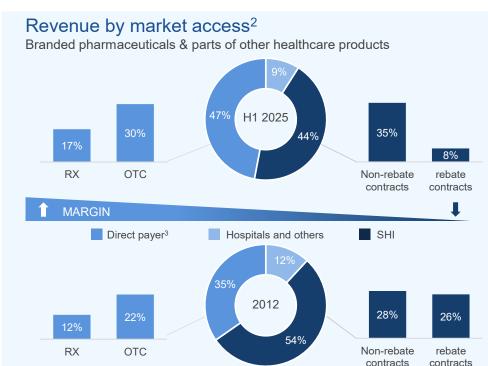


# 6 Financials

# Steady organic revenue growth supported by M&A activities Market access with increasing direct payer share





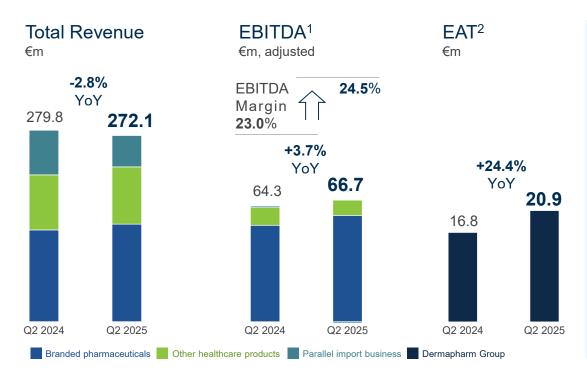


<sup>1</sup> Until 2022 Branded pharmaceuticals and other healthcare products, Herbal extracts, Parallel import business, from 2023 onwards Branded pharmaceuticals, Other healthcare products, Parallel import business 2 Gross sales I 3 Including private health insurances, I 4 as of 30 Jun 2025

# **Dermapharm Group**



Solid revenue growth in branded and other healthcare driving an adj. EBITDA margin improvement by 1.5%-points



Solid Q2 **revenue growth** in branded products (+7% ex vaccine) and other healthcare (+4%)

- driven by all sub-segments in branded and by food supplements businesses in other healthcare
- PI down 30% following the elimination of low CM products (ave Q2 vol. down 38%, ave CM/piece up 42% over Q1)

Adj. EBITDA increase by 3.7% to €66.7m (+5.5% to €64.7m at reported level), driven by all sub-segments of branded; Other healthcare manages to largely compensate for an unfavourable impact from the devaluation of the USD to the €

24% increase of **EAT** caused by higher EBITDA and lower depreciation charges

<sup>1</sup> EBITDA Q2 2024 adjusted for non-recurring costs of €3.0m in connection with additional cost of property in Carros, derecognition of PPA effects from sale of property in Berlin and the relocation of Candoro ethics GmbH NM and THC Pharm GmbH to Friedrichsdorf | Group EBITDA also includes reconciliation of -€1.3m (Group Holding) |
EBITDA Q2 2025 adjusted for non-recurring costs of €1.9m in connection with restructuring of mibe Vertrieb and Arkopharma Spain | Group EBITDA also includes reconciliation of -€1.6m (Group Holding).

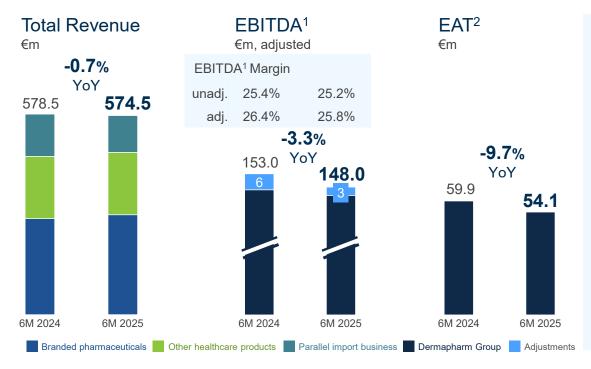
Details 1.2m | Details 2.2m | Details 2.2m

<sup>2</sup> EAT = Earnings after taxes.

# **Dermapharm Group**



Accelerating revenue growth in branded products and other healthcare segments offsets lower revenues from the parallel import business



Revenue of €574.5m is -0.7% or €4.0m behind prior year due to

 accelerating organic growth in branded pharmaceuticals across all sub-segments and growth in Q2 offsetting the revenue decline in Q1 in other healthcare

nearly compensate for lower revenues from

- the vaccine business and
- the parallel import business following the CM driven portfolio optimisation

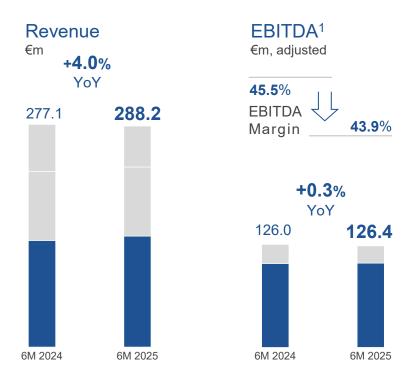
Adj. EBITDA decreases by -3.3% to €148.0m (decreases by -1.4% to €144.9m at reported level) primarily from the lower vaccine business

<sup>1</sup> EBITDA 6M 2024 adjusted for non-recurring costs of €6.0m in connection with additional costs for property in Carros, share reduction in Wellster Healthtech Group GmbH and the relocation of Candoro ethics GmbH NM and THC Pharm GmbH to Friedrichsdorf | Group EBITDA also includes EBITDA from reconciliation of -€2.5m (Group Holding) | EBITDA 6M 2025 adjusted for non-recurring costs of €31.0m in connection with acquisition and PPA-effects of Arkopharma, deconsolidation effects for fitvia Group and mibe UK, impairment of Corat | Group EBITDA also includes EBITDA from reconciliation of € -1.5m (Group Holding) |

# Branded pharmaceuticals



### Strong organic growth in core portfolio and international business



# Revenue increase of 4.0% to €288.2m, driven by

- strong organic growth of 6.8% without vaccine business in both,
  - existing portfolio, esp. allergology products
  - international business
- more than offsets the planned decline in vaccine business from exceptionally high revenues in Q1 2024

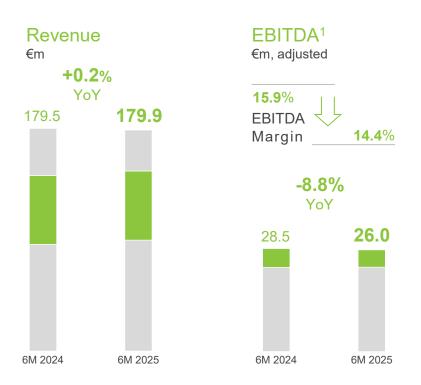
Reported and adjusted EBITDA increase to €125.2m and €126.4m, driven by the strong organic growth.

Excluding the vaccine business adjusted EBITDA increased by 9% compared to prior year

## Other healthcare products



### Depreciation of the USD drives the decline in the Segment's EBITDA inH1 2025



Revenue increases slightly by +0.2% to €179.9m, driven by organic growth of

- Euromed's B2B business and
- the German food supplements business which compensates for
- Slightly lower Arkopharma revenues, mainly in the Spanish entity
- Q2 2025 revenues increase over Q1 2025 as the measures initiated by Arkopharma management gain traction

**EBITDA slightly decreased** by **€1.5m** (adjusted, reported EBITDA by **-7.7%** to **€25.3m**)

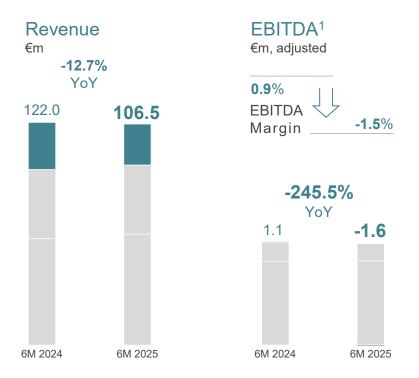
 Mainly driven by the ongoing depreciation of the USD to the EUR; adjusted for these FX losses, the segment generates an increase in EBITDA by 11.3% to €30.6m

<sup>1</sup> EBITDA 6M 2024 adjusted for non-recurring costs of €1.0m in connection with the relocation of Candoro ethics GmbH NM and THC Pharm GmbH to Friedrichsdorf. EBITDA 6M 2025 adjusted for non-recurring costs of €0.7m in connection with restructuring of Arkopharma Spain.

## Parallel import business



Monthly EBITDA trend and operational KPIs confirm the effectiveness of the portfolio optimisation



#### Revenues decreases by -12.7% to €106.5m

 Contribution margin driven portfolio optimisation initiated end of Q1 2025

## EBITDA decreases to -€0.9m, (adjusted, reported EBITDA to -€2.0m)

- cost savings largely from personnel cost reductions are lagging behind revenue reductions from the delisting of low margin products
- restructuring provision of €1.2m recorded (and adjusted at EBITDA level)
- Operational KPIs such as volume and contribution margin by piece and also monthly EBITDA show a favourable trend and confirm the effectiveness of the measures

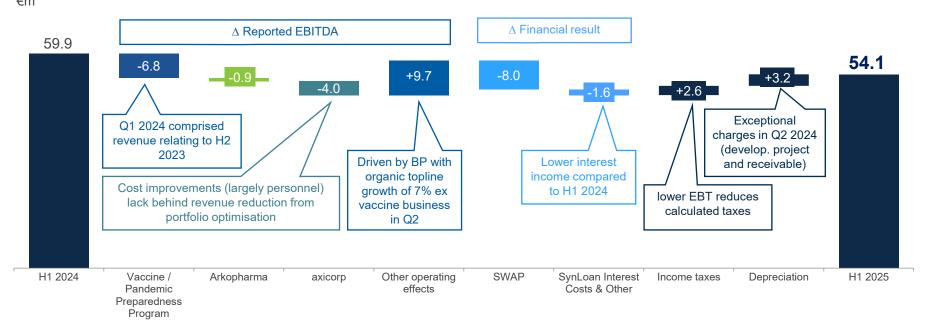
## Earnings after tax (EAT)



39

Lower EAT attributable to exceptional income items recorded H1 2024 and below EBITDA items with the valuation of the interest hedges





Minor differences may occur due to rounding.

Dermapharm Equity Story 2025

## Dermapharm Group

# Dermapharm

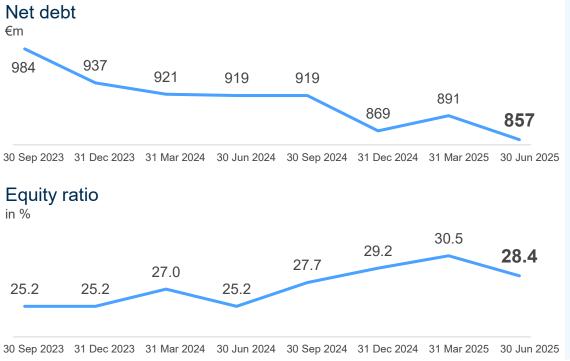
### EBITDA adjustments attributable to optimisation measures

€m	H1 2025	H1 2024	
Restructuring	2.8		axicorp, mibe Vertrieb, Arkopharma
Reduction in shareholding		2.2	Wellster
Additional cost of property		1.8	Arkopharma (Carros)
Relocation to Friedrichsdorf		1.0	Candoro ethics
Derecognition of PPA effects from sale of property		0.7	Property in Berlin (Branded pharmaceuticals)
Others	0.3	0.3	
Total	3.1	6.0	

#### Net debt

#### Dermapharm

Reduction by €127m since Sep 2023 underscores the strong cash generation capabilities



- Net debt decreases in Q2 2025 mainly driven by
  - reduced working capital (lower trade receivables and increased payables) and
  - lower tax payments compared to Q1 2025
- Net debt / adjusted EBITDA<sup>1</sup>: 2.8x in line with syn loan provisions (Q1 2025: 2.9x)
- Comfortable interest cover ratio<sup>2</sup> of 6.9x
- Equity ratio
  - steadily increasing since Sep 2023 due to accumulated earnings
  - decline in Q2 2024 and Q2 2025 due to the reclassification of the dividend to liabilities

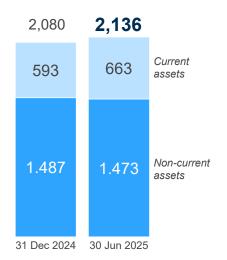
<sup>1</sup> rolling 12M adjusted EBITDA as of 30 Jun 2025

<sup>2</sup> Interest Cover = adj. EBITDA / interest expenses (long and short-term loans).

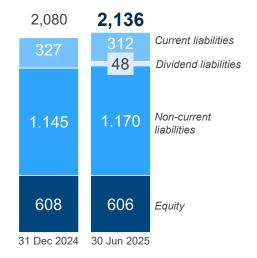
# Balance Sheet of Dermapharm Group Increased current assets as of June in line with underling seasonality







#### Total equity and liabilities €m



- Increased current assets, esp. trade receivables, inventory and liquid funds, in line with revenue seasonality
- Non-current assets, largely unchanged and only impacted by scheduled amortisation of intangible assets
- Equity also unchanged, the dividend has been reclassified to liabilities; equity ratio at comfortable 28.4% of total assets (including dividend 30.6%)
- Increase in non-current liabilities, due to
  - increase in non-current financial liabilities in connection with bank loan

## Working capital

## Dermapharm

43

## Stable net working capital in line with revenue generation

€m	6M 2025	6M 2024	YoY
Inventory	350.3	350.7	-0.1%
Trade receivables	117.6	111.8	5.2%
Trade payables	100.7	93.2	8.0%
Net working capital	367.2	369.3	-0.6%
Days			
DIO <sup>1</sup>	111	112	-0.9%
DSO	37	36	2.8%
DPO	72	64	12.5%
Cash cycle	76	84	-9.5%

**Trade receivables** increase in line with revenue growth in branded products and other healthcare; offset by higher **trade payables** (cut-off)

The latter has a favourable impact on the underlying **cash cycle** 

#### Cash flows and cash conversion

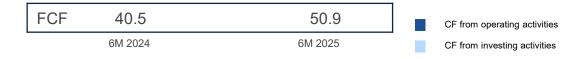


increasing cash conversion driven by higher cash flow from operating activitiers

#### Cash flow and cash conversion<sup>1</sup>

€m and in % of Group EBITDA





- CF from operating activities increased due to
  - €22.8m lower build up in broad working capital compared to prior year
- CF from investing activities at a normal level, H1 2024 saw a cash in-flow from the sale of a premise in Berlin
- Free cash flow: +€10.4m in 6M 2025 improving the underlying cash conversion by 10.8%-points to 47.4% of EBITDA

## Cash Flow from operating activities



mainly impacted by lower build up of working capital compared to prior year

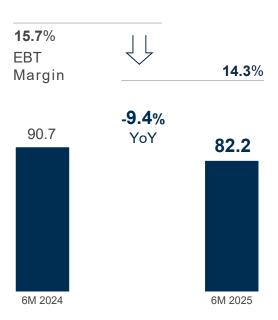
	6M 2025	6M 2024	YOY	
EBT	82.2	90.7	-8.5	
Depreciation / amortisation fixed assets	40.0	41.9	-1.9	<ul> <li>Largely unchanged to prior year, capex characterised by replacement capex in H1 2025</li> </ul>
Net interest expense	20.6	10.9	+9.7	<ul> <li>Net interest expenses reclassified to financing cash flow, higher interest income in H1 2024 from a settlement claim regarding a repurchase agreement</li> </ul>
Other non-cash items, gain / loss on disposal of non-current assets	4.8	3.0	+1.8	<ul> <li>Mainly driven by higher currency translation effects in H1 2025 compared to prior year period</li> </ul>
Cash EBITDA	147.6	146.5	+1.1	
Broad working capital (assets and liabilities)	-25.1	-47.9	+22.8	<ul> <li>Less pronounced increase in inventory and trade receivable levels and financial instruments, the first two influenced by the PI portfolio optimisation</li> </ul>
Income tax payments	-52.4	-42.6	-9.8	<ul> <li>Majority of the tax payments in 2025 related to fiscal year 2022 which has been favourably impacted by the vaccine business</li> </ul>
CF from operating activities	70.1	56.0	14.1	

## Earnings before tax (Group EBT)



Result decreases mainly due to exceptional revenues and interest income in Q1 2024

## Earnings before tax (EBT)¹ €m



EBT decreases by -9.4% to €82.2m translating to an EBT margin of 14.3%

Lower **EBT result** mainly driven by

- lower vaccine related revenues (Q1 2024 comprises revenues covering H2 2023)
- valuation of the interest hedges and
- higher net interest expenses (Q1 2024 contains higher interest income attributable to H2 2023 from a a settlement claim regarding a repurchase agreement



**7** Outlook

#### Outlook 2025



Current trading in line with budget, Management confirms the guidance for full year 2025



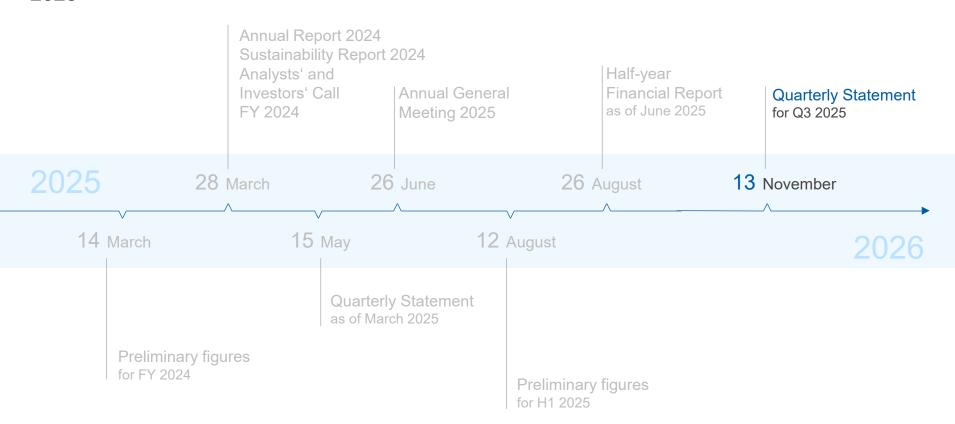
- H1 2025 developed according to plan and lays a solid foundation for the second half of the year
- Against this background, Management confirms the guidance for the full year 2025



8 Financial calender

# Financial calendar 2025





#### Disclaimer



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